

Ref: STL/REG-30/BSE/NSE/ 2020-21/76

Dated: 09th November, 2020

To,
Department of Corporate Services
BSE Limited
Phiroze Jeejeebhoy Towers, Dalal Street
Mumbai- 400001

To, Listing Department National Stock Exchange of India Limited C-1, G Block, Bandra Kurla Complex Bandra, (E), Mumbai- 4000051

#### BSE Code: 541163; NSE: SANDHAR

Sub: Intimation to Stock Exchange - Investor Presentation in connection with Un-Audited Standalone & Consolidated Financial Results for the quarter and half year ended on the 30<sup>th</sup> of September, 2020.

#### Dear Sir/Madam,

Pursuant to Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the copy of Investor Presentation in connection with Un-Audited Standalone & Consolidated Financial Results for the quarter and half year ended on the 30<sup>th</sup> of September, 2020.

Kindly take the above on your record.

Thanking you,

Yours faithfully,

FOR SANDHAR TECHNOLOGIES LIMITED

**Komal Malik** 

(Company Secretary and Compliance officer)

Membership No. F6430



#### Safe Harbour



This presentation and the accompanying slides (the "Presentation"), which have been prepared by Sandhar Technologies Ltd. (the "Company"), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded. Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the tire industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.

### Sandhar Technologies – Footprint





#### Sandhar Technologies - Overview





Incorporated in 1987 by a first generation entrepreneur, supported by a qualified management team



Customer-centric component supplier, largely focused on vehicular safety and security systems with a pan-India presence and growing international footprint



80+ Indian and global automotive OEM customers with leading names like Honda, TVS, Tata Motors, Hero – shares relationship with Hero for 30+ years



27 product categories catering to various industry segments with leadership position in core products and focus on increasing customer spend per vehicle; Among largest supplier of Locks, Mirrors and OHV cabins in India and Al. spools in Europe



40 manufacturing facilities in India including JVs and subsidiaries, 2 in Spain, 1 in Mexico



Scalable business model with high technological capabilities through in-house R&D, global tie-ups and acquisitions



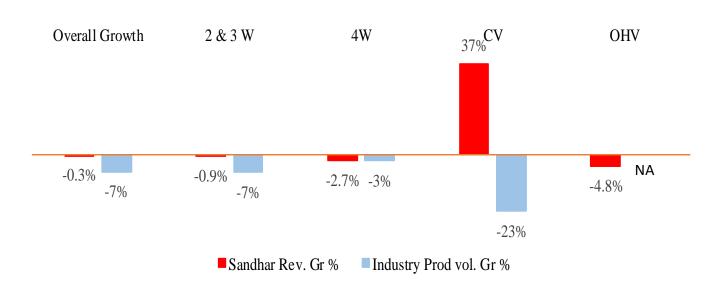
FY 20 consolidated revenue of INR 1953 Crs, EBITDA of INR 206.42 Crs and PAT of INR 57 Crs - India business drives most of it



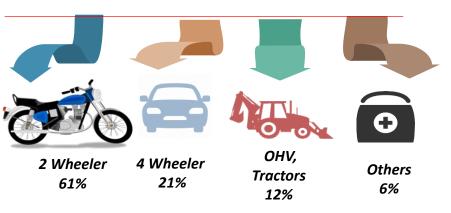
Backed by two PE investors in last 12 years – Actis Group in FY06 and GTI Capital in FY12 and got listed in 2018

### Sandhar Vs Industry – Q2 FY 21

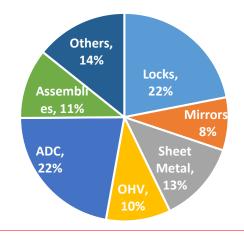




#### Segment wise Revenue Pie



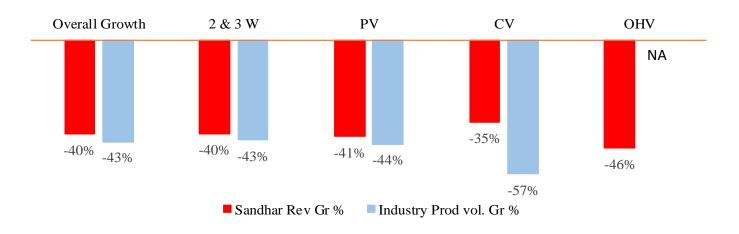
#### Product wise Revenue Pie

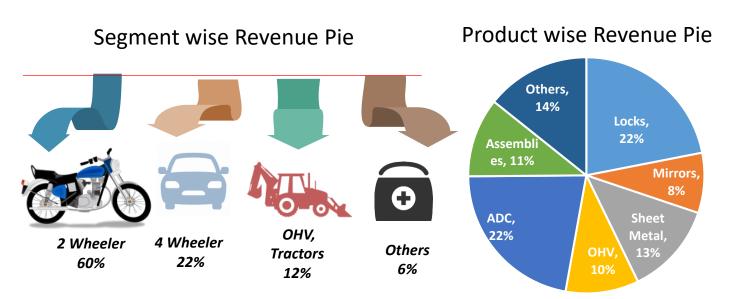


Customer	OEM Gr % Q2-FY'21	STL Rev. Gr % Q2-FY 21	STL Rev. Pie	
него	7%	0%	28%	
TVS	-2%	2%	27%	
JCB	NA	7%	7%	
BOSCH	NA	4%	5%	
Autoliv	NA	-2%	3%	
	NA	-8%	4%	
Royal Enfield	-10%	-9%	4%	
HONDA	-18%	-17%	4%	
TATA HITACHI Reliable solutions	NA	-43%	1%	
CV CV	-17%	-2%	1%	

### Sandhar Vs Industry – YTD Sep 20





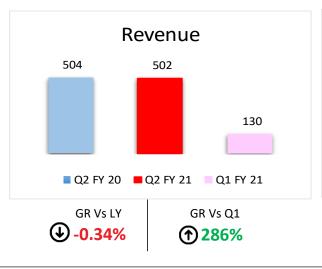


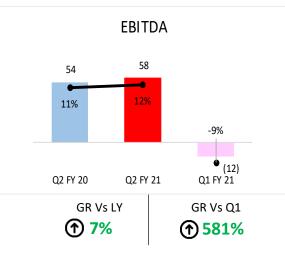
Customer	OEM Gr % YTD Sep'21	STL Rev. Gr % YTD Sep'21	STL Rev. Pie	
него	-36%	-38%	28%	
TVS	-42%	-39%	26%	
JCB	NA	-37%	6%	
BOSCH	NA	-32%	5%	
Autoliv	NA	-27%	3%	
<del></del>	NA	-37%	4%	
Royal Enfield	-43%	-43%	4%	
HONDA	-57%	-63%	3%	
TATA HITACHI Reliable solutions	NA	-67%	1%	
CV	-64%	-63%	1%	

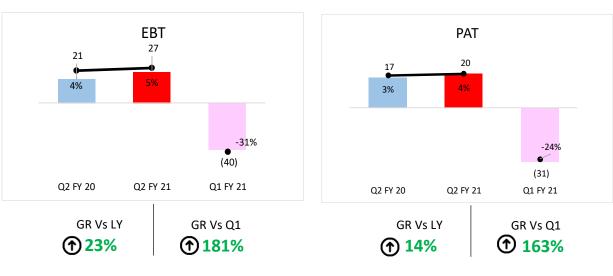
### Q2-FY'21 Financial Snapshot (fig. in Rs. Crs)



#### Consolidated

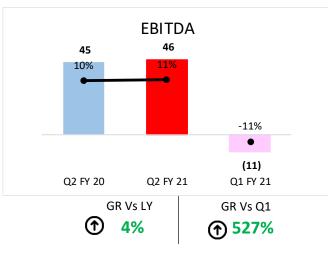


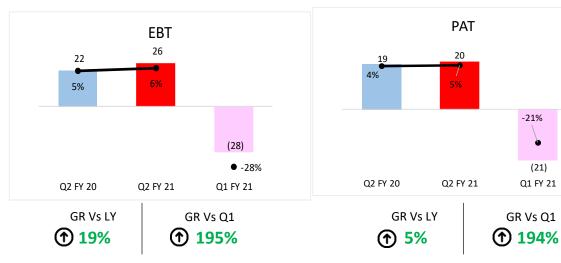




#### **Standalone**





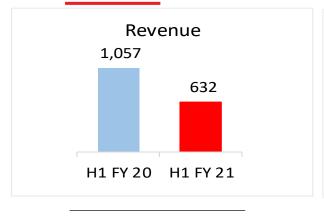


#### H1-FY'21 Financial Snapshot (fig. in Rs. Crs)

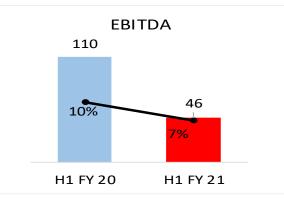


#### Consolidated

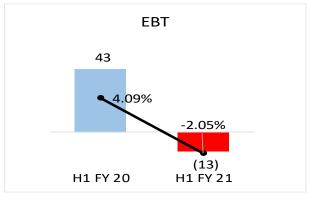
 $\oplus$ 

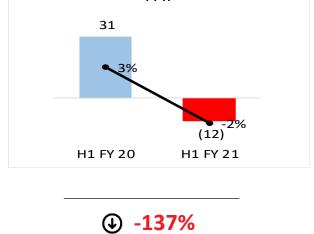


-40%

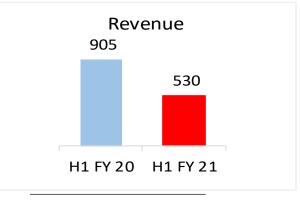




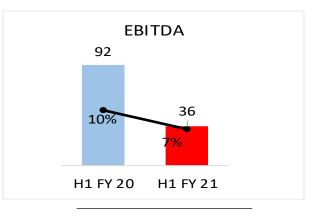




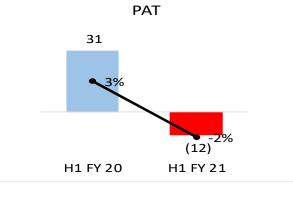
#### Standalone















**①** -104%

**4** -114%

### Profit & Loss Statement – Consolidated (fig. in Rs. Crs)



Particulars	Q2 FY 21	Q2 FY 20	YOY (%)	Q1 FY 21	QoQ (%)	H1 FY 21	H1 FY 20	YOY (%)
Total Revenue	502.24	503.95	-0.34%	129.99	286%	632.23	1056.98	-40%
Expenses								
Cost of materials	292.29	291.83	0%	68.85	325%	361.14	615.98	-41%
Labour Cost	41.24	38.97	6%	19.33	113%	60.57	81.22	-25%
Personnel Expenses	31.17	34.16	-9%	22.13	41%	53.30	69.48	-23%
Other expenses	79.63	84.80	-6%	31.73	151%	111.36	180.18	-38%
Total expenses	444.33	449.76	-1%	142.04	213%	586.37	946.86	-38%
EBITDA	57.91	54.19	7%	(12.05)	581%	45.86	110.11	-58%
EBITDA %	11.53%	10.75%		-9.27%		7.36%	10.37%	
Finance costs	4.47	5.60	-20%	3.06	46%	7.53	11.20	-33%
Depreciation	23.93	24.60	-3%	21.54	11%	45.47	49.18	-8%
Profit before tax	29.51	23.99	23%	(36.65)	181%	(7.13)	49.73	-114%
PBT %	5.88%	4.76%		-28.19%		-1.13%	4.70%	
Losses from JV	2.38	3.35	-29%	3.46	-31%	5.85	6.48	-10%
Profit before tax after JV losses	27.13	20.64	31%	(40.11)	-168%	(12.98)	43.25	-130%
Tax Expenses	7.59	3.45	120%	(8.98)	185%	(1.39)	12.13	-111%
Net profit	19.54	17.19	14%	(31.13)	163%	(11.59)	31.12	-137%
Net Profit %	3.89%	3.41%		-23.95%		-1.83%	2.94%	
Other comprehensive income	(1.76)	(0.32)	451%	0.94	-287%	(0.82)	(0.21)	296%
Total comprehensive income	17.78	16.87	5%	(30.19)	159%	(12.41)	30.91	-140%
Comprehensive Income %	3.54%	3.35%		-23.23%		-1.96%	2.92%	

# Profit & Loss Statement – Standalone (fig. in Rs. Crs)



Particulars	Q2 FY 21	Q2 FY 20	YoY (%)	Q1 FY 21	QoQ (%)	H1 FY 21	H1 FY 20	YoY (%)
Total Revenue	429.51	430.78	-0.30%	100.01	329%	529.51	904.64	-41.5%
Expenses								
Cost of materials	272.20	273.85	-0.60%	64.27	323%	336.47	578.12	-41.8%
Labour Cost	34.56	31.68	9%	14.76	134%	49.29	66.03	-25%
Personnel Expnses	21.38	25.05	-15%	15.13	41%	36.53	51.53	-29%
Other expenses	54.88	55.50	-1%	16.73	228%	71.62	117.02	-39%
Total expenses	383.02	386.08	-1%	110.89	245%	493.91	812.70	-39%
EBITDA	46.49	44.70	4%	(10.89)	527%	35.60	91.94	-61%
EBITDA %	10.82%	10.38%		-10.89%		6.72%	10.16%	
Finance costs	2.71	3.73	-27%	1.42	91%	4.13	7.35	-44%
Depreciation	17.45	18.92	-8%	15.55	12%	33.00	38.08	-13%
Profit before tax	26.33	22.05	19%	(27.85)	195%	(1.52)	46.50	-103%
PBT %	6.13%	5.12%		-27.85%		-0.29%	5.14%	
Tax Expenses	6.74	3.45	95%	(7.03)	-196%	(0.29)	11.66	-102%
Net profit	19.59	18.58	5%	(20.82)	194%	(1.23)	34.84	-104%
Net Profit %	4.56%	4.31%		-20.82%		-0.23%	3.85%	
Other comprehensive income	(1.68)	(0.20)		0.51		(1.17)	(0.37)	
Total comprehensive income	17.90	18.38	-3%	(20.31)	188%	(2.40)	34.47	-107%
Comprehensive Income %	4.17%	4.27%		-20.31%		-0.45%	3.81%	

#### Balance Sheet (fig in Rs. Crs)

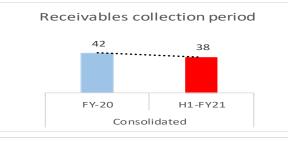


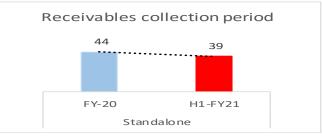
Particulars	Conso	lidated	Standalone			
	H1-FY21	FY-20	H1-FY21	FY-20		
Application of Funds						
Gross Fixed assets	1,188.67	1,155.16	872.33	852.56		
Less: Acc. Depreciation	335.72	290.84	259.47	229.09		
Net Fixed assets with CWIP	852.95	864.32	612.86	623.47		
Non-current investments	45.98	45.02	97.62	91.24		
Other non-current assets	24.06	15.59	21.26	13.39		
Inventories	192.26	195.69	118.72	121.00		
Trade receivables	297.82	191.88	266.33	160.84		
Other Current Assets	53.39	53.39	30.19	32.17		
Total Application of Funds	1,466.46	1,365.89	1,146.98	1,042.11		
Sources of Funds						
Share capital	60.19	60.19	60.19	60.19		
Reserves and surplus	685.25	702.26	690.44	697.36		
Shareholders' Funds	745.44	762.45	750.63	757.55		
Minority Interest	3.65	3.63	-	-		
Other Non-current liabilities	100.25	91.67	29.40	19.83		
Long Term Secured Loans	80.21	9.21	0.11	0.24		
Short Term Loans	142.92	191.56	41.02	39.02		
Current liabilities & Provisions	393.99	307.37	325.82	225.47		
Total Sources of Funds	1,466.46	1,365.89	1,146.98	1,042.11		

- 1) Current Ratio: Consolidated: 1.01 vs 0.88 LY & Standalone: 1.13 vs.1.19 LY
- 2) Credit Rating A1+ (ST) and AA- (LT) valid till Oct'21

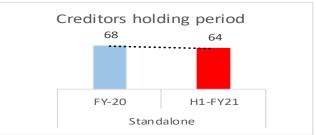


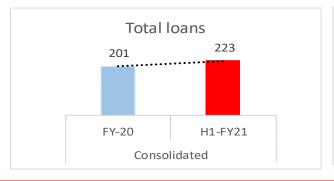


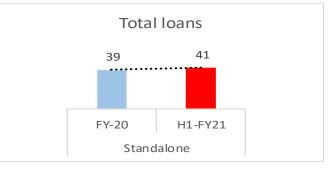












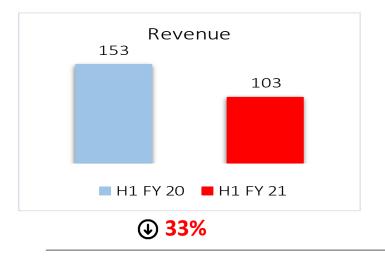
# Cash Flow Statement (fig in Rs. Crs)

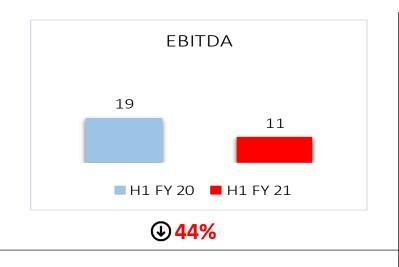


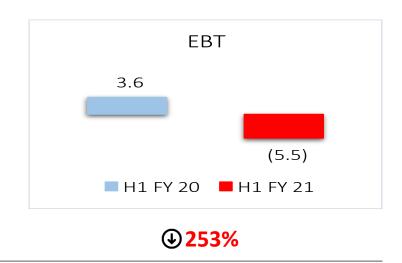
Particulars	Consolidated			Standalone			
	H1-FY21	H1-FY 20	FY-20	H1-FY21	H1-FY 20	FY-20	
Cash Flows from Operating Activities							
Profit before tax	(12.98)	43.25	78.05	(1.52)	46.50	80.92	
Depreciation and amortization expense	45.47	49.18	98.41	32.99	38.08	75.60	
Other adjustments	11.90	17.65	29.29	2.72	6.94	10.76	
Operating profit before working capital							
changes	44.38	110.08	205.75	34.20	91.53	167.29	
Movements in working capital:	(7.39)	25.84	58.58	3.78	24.99	50.27	
Cash generated from operations	36.99	135.91	264.33	37.97	116.52	217.56	
Taxes Paid	7.46	11.62	25.32	7.46	10.85	24.73	
Net cash inflow from operating							
activities ( A )	29.53	124.30	239.01	30.52	105.67	192.82	
Cash Flows from Investing Activities							
Capital Expenditure	(21.25)	(44.65)	(87.52)	(14.56)	(33.60)	(57.82)	
Purchase/Investments in joint ventures							
& other Corporates	(10.11)	(9.65)	(23.27)	(9.58)	(9.58)	(23.24)	
Other Reciepts	1.18	4.40	9.85	1.20	2.16	3.81	
Net cash used in investing							
activities ( B )	(30.18)	(49.90)	(100.93)	(22.94)	(41.02)	(77.26)	
Cash Flows from Financing Activities							
Borrowings/Repayment	21.36	(44.37)	(73.79)	1.87	(42.74)	(74.92)	
Payment of lease liabilities	(7.15)	(8.29)	(11.79)	(3.71)	(3.55)	(7.20)	
Dividend Paid	(4.57)	(9.22)	(18.29)	(4.51)	(8.97)	(18.04)	
Interest paid	(7.38)	(11.35)	(20.53)	(3.98)	(7.83)	(13.00)	
Net cash flow used in financing							
activities ( C )	2.26	(73.23)	(124.39)	(10.32)	(63.09)	(113.15)	
Foreign currency translation gain	(2.70)	0.13	(10.68)	-	-	-	
Net increase/(decrease) in cash							
and cash equivalents (A+B+C)	1.61	1.16	13.68	(2.75)	1.56	2.42	
Opening Cash Balance	6.70	3.70	3.70	3.00	0.58	0.58	
Cash and equivalents at the end of the							
year	5.62	5.00	6.70	0.25	2.14	2.99	

### WOS Performance (fig in Rs. Crs)

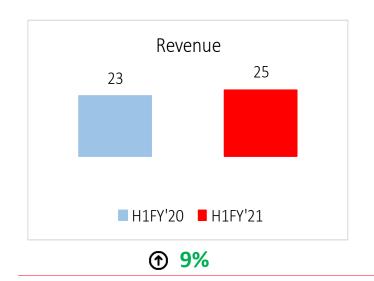


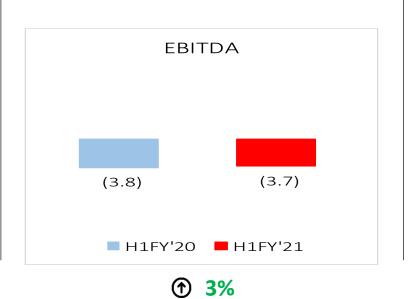


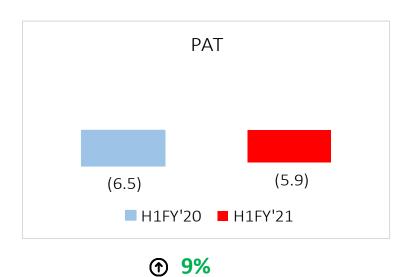




#### JV\* Performance (fig in Rs. Crs)







# THANK YOU